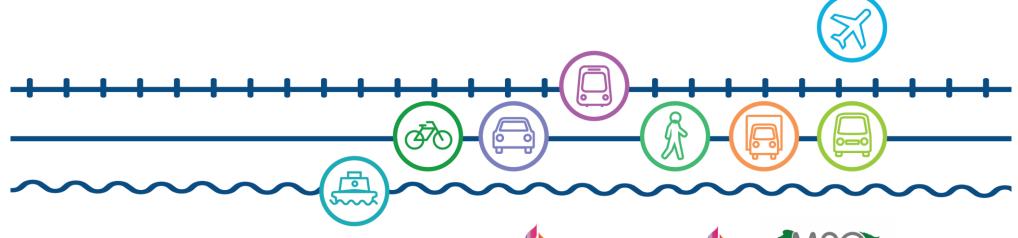


Aguadilla TMA

Multimodal Long Range Transportation Plan









Agenda

Chapter 1: What is the Plan?

Chapter 2: About Our Home

Chapter 3: About Our Transportation System

Chapter 4: A shared Vision

Chapter 5: Public and Stakeholder Participation

Chapter 6: Tomorrow's Needs

Chapter 7: Cost Feasibility Plan Scenarios

Chapter 8: Finance Chapter



What is the Plan?

The 2050 Puerto Rico Multimodal Long Range Transportation Plan (MLRTP) is an essential element of the transportation planning process and the key document identifying desired outcomes and priorities for transportation investments in Puerto Rico.

Why is the Plan Needed?

- The **2050 MLRTP** is a central and unifying document that summarizes goals, objectives, and performance measures.
- It aims to improve the performance of the transportation in Puerto Rico and move towards those goals.
- 2050 MLRTP is approved by the PRMPO and the Public Policy Committees, it will establish the planning framework for all transportation projects (including all modes) for Puerto Rico. The MPO Regions
 - Aguadilla Transportation Management Area (Aguadilla TMA)
 - San Juan Transportation Management Area (San Juan TMA)
 - Transportation Planning Regions (TPRs)

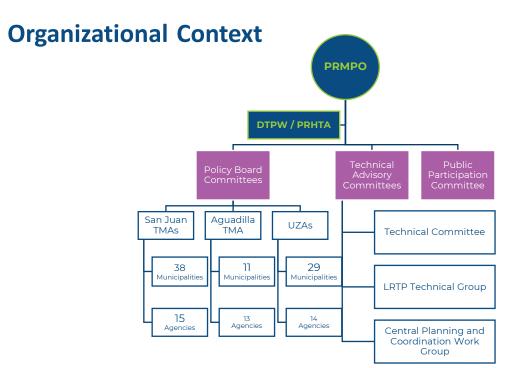


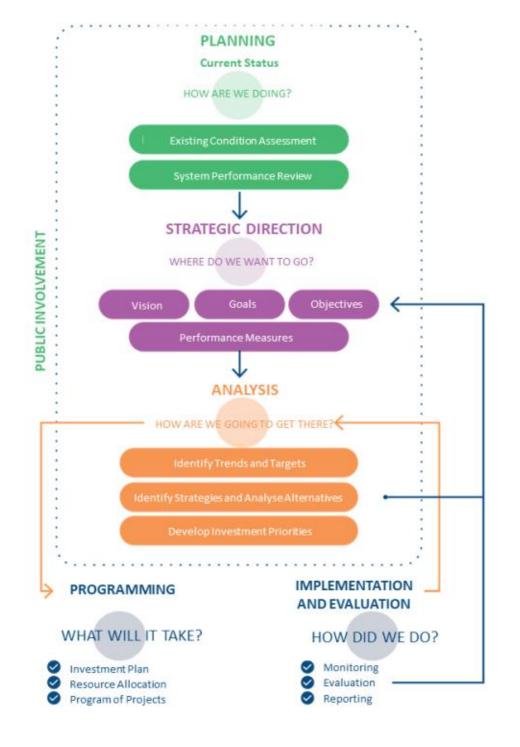
How the Plan will be Used?

The 2050 MLRTP is the guiding document for future investments in

- roads,
- transit services,
- bicycle and pedestrian facilities and
- related transportation services within Puerto Rico.

The Plan presents challenges and opportunities in infrastructure investments along a long-range period..







Disclaimei

The information presented and analyzed was developed mainly using the U.S. Census Bureau's American Community Survey 5-year estimates from the years analyzed, normally from 2016 to 2021. The COVID-19 pandemic had an impact on the quality of the data collected during 2020, compared to other years as the Census Bureau was forced to suspend data collection operations, especially in-person visits, and switch entirely to survey questionnaires that were not fully returned. This generates a smaller sample size and consequently a larger margin of error and less reliable data for the 2020 information. Therefore, this report needs to consider this data limitation for 2020.

Aguadilla Transportation Management Area

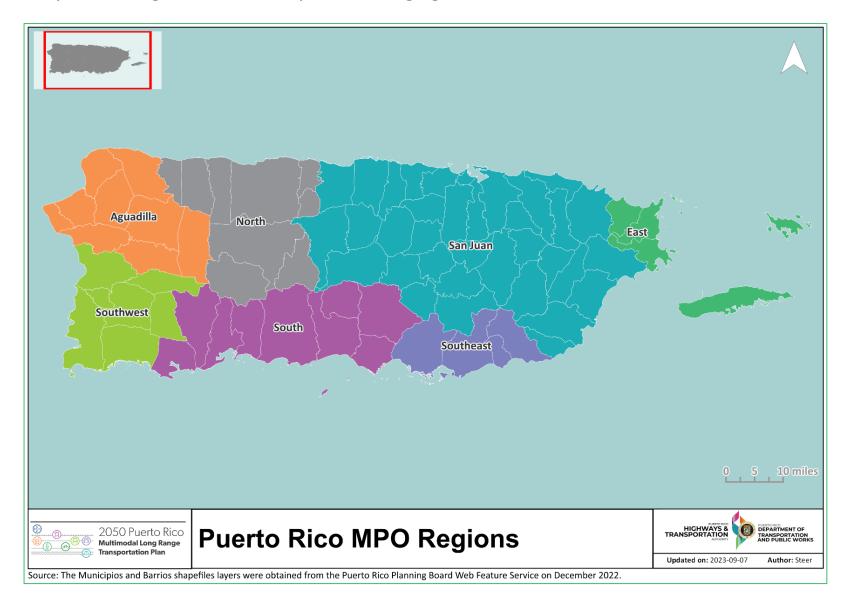
About Our Home

This chapter aims to provide a brief description of Puerto Rico's socioeconomic characteristics to provide a better understanding of how the transportation sector is developed on the Island. The chapter is divided into 6 main sections. The first describes the location and the geographical distribution of land, transportation authorities, and general elements about the territory. The second section describes and discusses sociodemographic data that is relevant to the Long-Range Multimodal Transportation Plan (LRMTP). The third section describes the economy of Puerto Rico, especially regarding its Gross Domestic Product (GDP), the main industries that compose this indicator, and the behavior of employment. The fourth section describes two events that have impacted people's livelihoods and consequently, the way in which transportation patterns behave in Puerto Rico: COVID-19 and the recent earthquakes. The fifth section depicts the land-use, and environmental sensitivity areas in Puerto Rico. Finally, the sixth section shows the projections regarding Population and Employment.

Puerto Rico Location



Transportation Management Areas and Transportation Planning Regions in Puerto Rico



Aguadilla TMA

Population in each Municipality – Aguadilla TMA

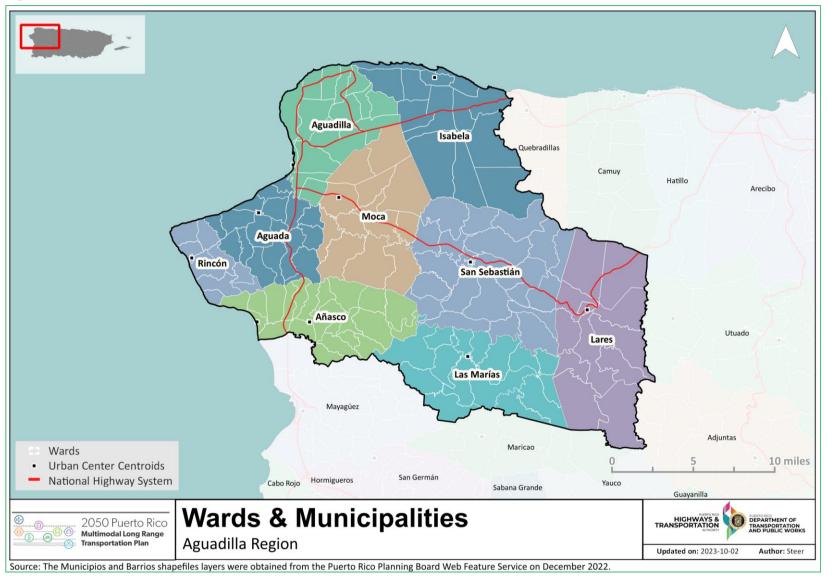
 Aguadilla TMA is one of the TMAs defined by the Puerto Rico MPO framework. The Aguadilla TMA is the 4th largest region in Puerto Rico, with 9% of the population, 11% of land coverage and with 7% of employment.



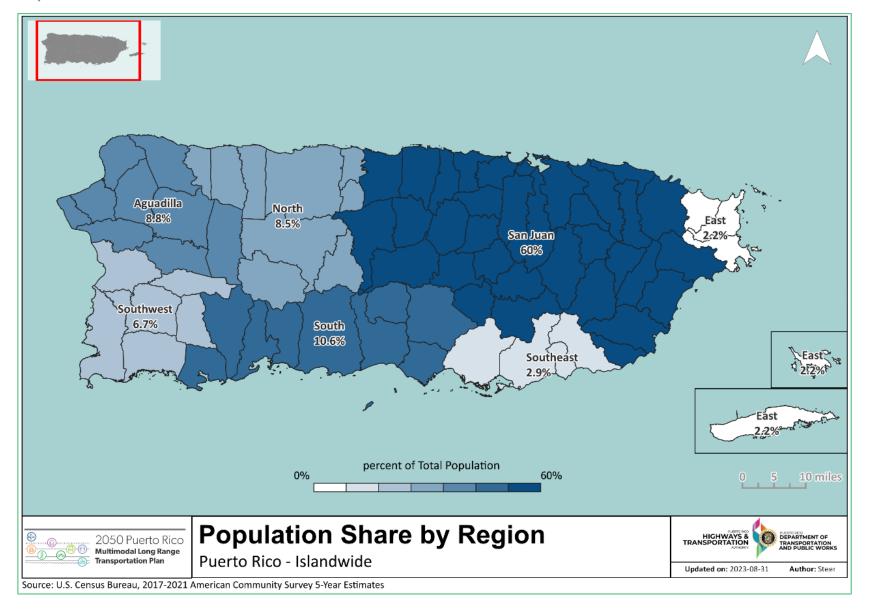
Municipality	Population 2021
Aguada	38,307
Aguadilla	55,241
Añasco	25,859
Isabela	42,985
Lares	28,092
Las Marías	8,896
Moca	37,532
Rincón	15,097
San Sebastián	39,351

Source: U.S. Census Bureau, 2017-2021 American Community Survey 5-Year Estimates

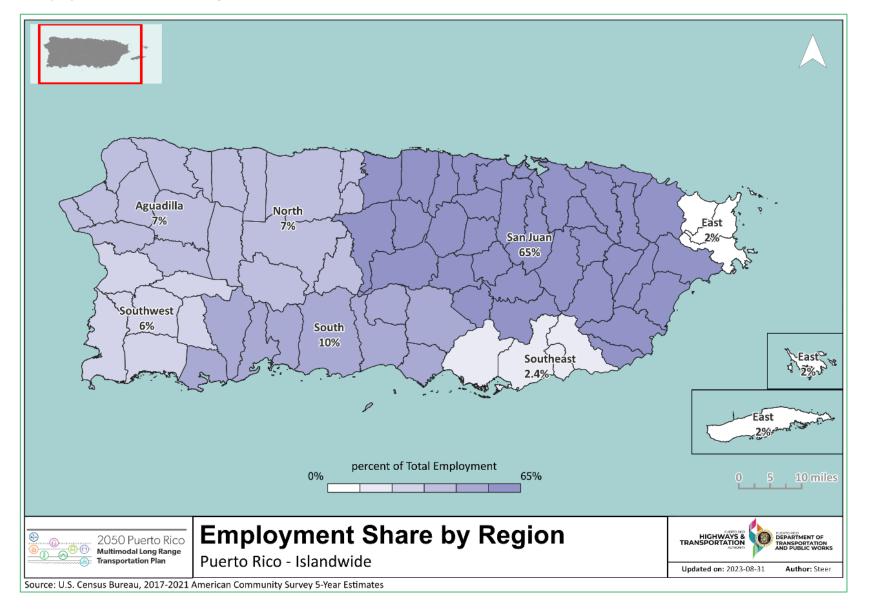
Aguadilla TMA



Population Share in Puerto Rico

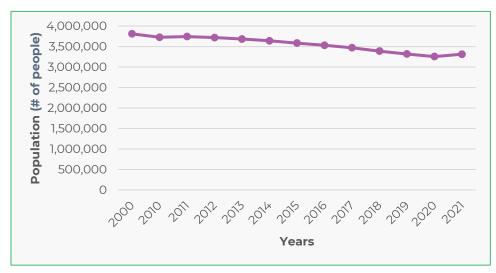


Employment in Puerto Rico Regions



Our People: Sociodemographic Data

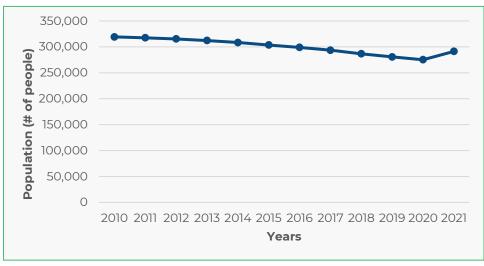
Puerto Rico Historic Population 2000-2021



Source: U.S. Census Bureau, 2010 to 2021 American Community Survey 5-Year Estimates

- From 2010 to 2020 there was an overall population decrease within the Island's municipalities with 77 municipalities losing population from -0.4% to -29.3%,
- Forty-five (45) municipalities gained population: 0.2% in Comerío and 10.5% in Lares, two (2) municipalities had no population changes (Hormigueros and Luquillo), and thirty-one (31) municipalities decreased their population.

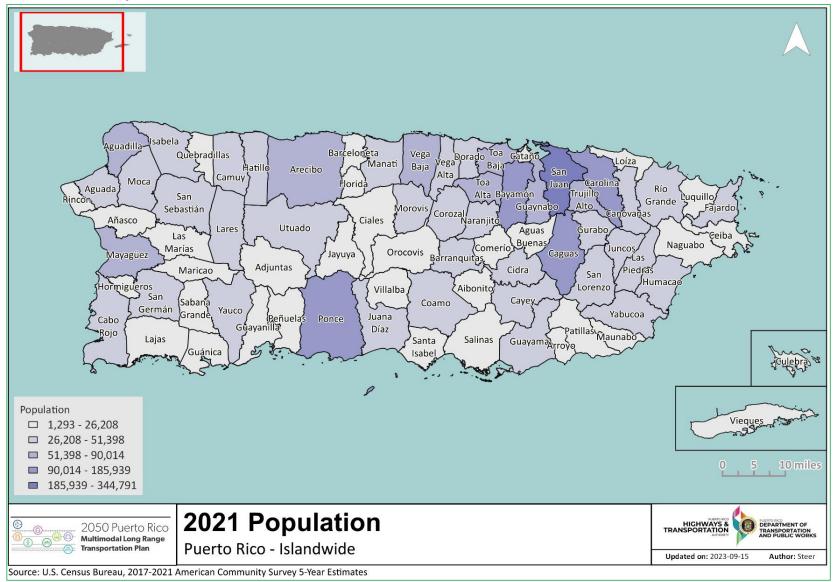
Aguadilla TMA Historic Population 2010-2021



Source: U.S. Census Bureau, 2010 to 2021 American Community Survey 5-Year Estimates

- Since the year 2000, the population on the island has shown a decreasing trend which is also the case for Aguadilla. This decrease intensified in 2010 up until 2020 with an overall percent change decrease of 14%.
- From 2010 to 2020 there was an overall population decrease within the Aguadilla TMA municipalities with 9 municipalities losing population from -0.9% to -2.3%, Lares being the municipality with the highest loss.

Puerto Rico Population 2021



Aguadilla TMA Population 2021



Sex and Race

Puerto Rico Population Distributed by Sex 2016-2021



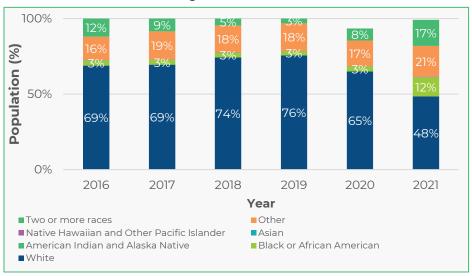
Aguadilla TMA Population Distributed by Sex 2016-2021



Race Identification in Puerto Rico 2016-2021

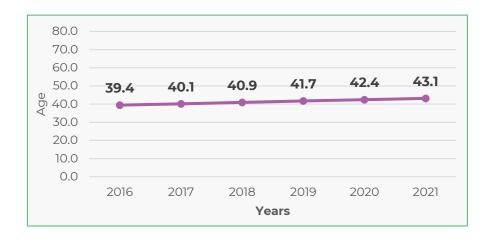


Race Identification in the Aguadilla TMA 2016-2021



Age Distribution

Median Age in Puerto Rico Per Year

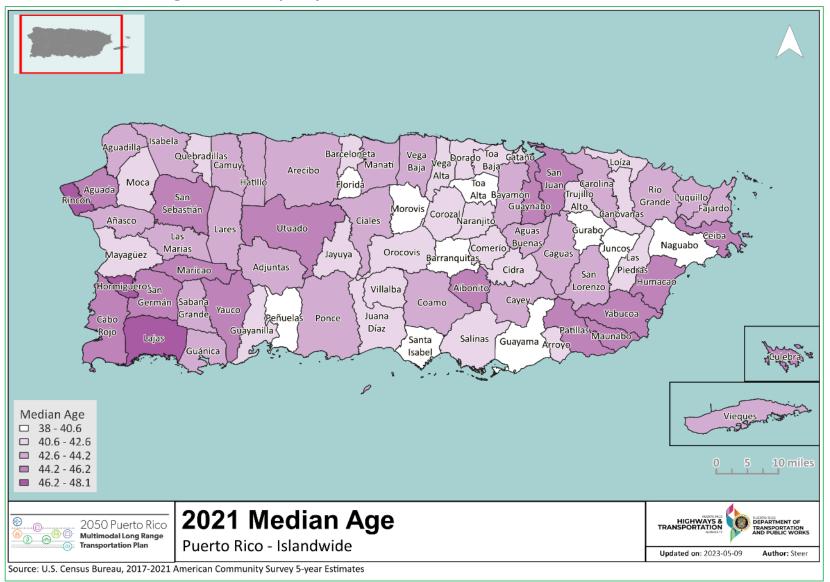


Median Age in Aguadilla TMA Per Year

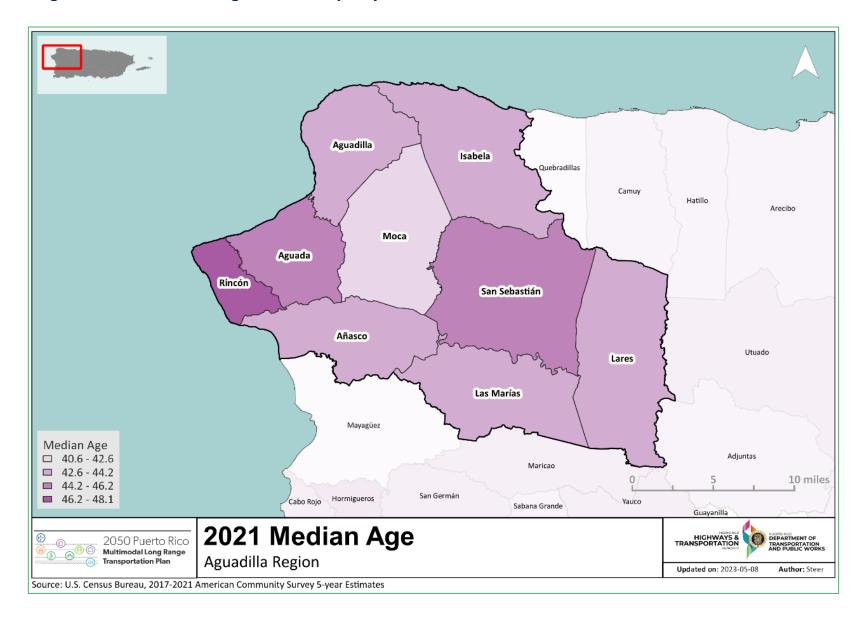




Puerto Rico Median Age Per Municipality



Aguadilla TMA Median Age Per Municipality



Housing

A household is defined by the Census as all the people who occupy a housing unit. Housing arrangements help outline people's livelihoods, their quality of live and living patterns. Household size also gives information about the type of goods and services that families consume and that will require in the short and longer term.

Household size

Puerto Rico Average Household Size and Number of People Per Household 2016-2021



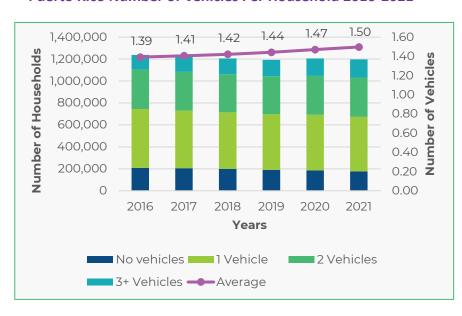
Aguadilla TMA Average Household Size and Number of People Per Household 2016-2021



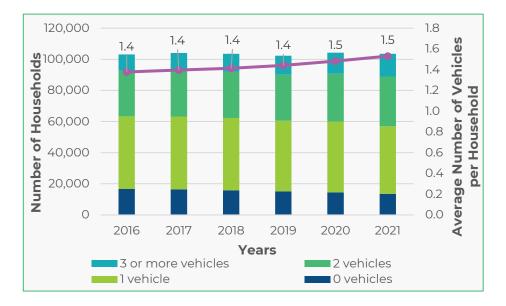
Vehicles per Household

In Puerto Rico, almost all households have one (1) or two (2) vehicles and a very low percentage of them have three (3) or more vehicles. Nevertheless, the average number of vehicles has been increasing from 2016 (1.39 vehicles per household) to 2021, where each household had an average of 1.50 vehicles.

Puerto Rico Number of Vehicles Per Household 2016-2021



Aguadilla TMA Number of Vehicles Per Household 2016-2021



Median Household Income

The median household income is one of the best indicators of how the economy in a region is behaving. This indicator, compared with the cost of living will also help infer how the spending patterns of families and individuals will be on basic goods and services, considering that the type of expenses will depend on the income available.

Puerto Rico Median Household Income 2016-2021 (current dollars)



Puerto Rico's median household income has been increasing, from \$19,606 in 2016 to \$21,967 in 2021.

Aguadilla TMA Median Household Income 2016-2021 (current dollars)

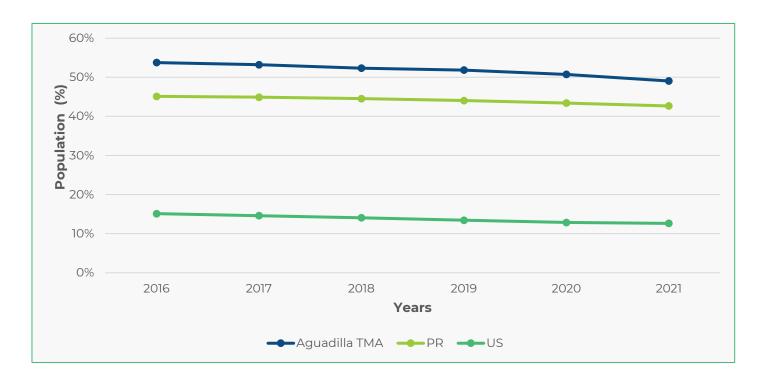


Aguadilla TMA median household income has been increasing, from \$15,350 in 2016 to \$19,747 in 2021.

Poverty

The poverty levels in Puerto Rico have been decreasing since 2016. Figure below shows the population that is below the poverty threshold established by the U.S. Census Bureau each year according to household size and related children under 18 years.

Poverty Levels in Aguadilla TMA, Puerto Rico and U.S. 2016-2021



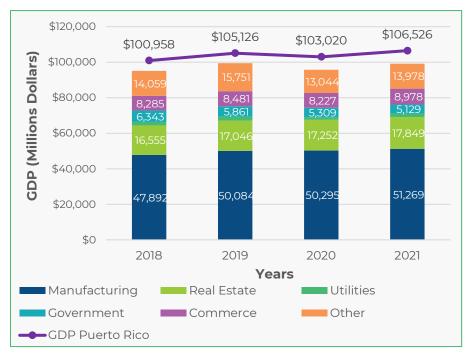
Our Economy: Gross Domestic Product (GDP)

Gross Domestic Product

GDP is the world's most widely used macroeconomic indicator that reflects economic movement, as it is the most comprehensive measure of an economy's output of goods and services in a year.

Over the last couple of years, GDP in Puerto Rico has had a general tendency to increase since 2018. At current prices for 2018 GDP was \$67 billion, which continued to increase in 2019, a slight decrease in 2020, and then a final increase in 2021.

Puerto Rico GDP 2018-2021 in Millions of Current Dollars

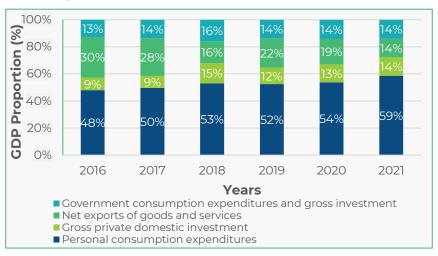


Puerto Rico GDP 2018-2021 in Millions of Current Dollars



Source: Economic Report to the Governor 2016 and 2021, Planning Board. The graph uses the data from 2018-2021.

GDP composition 2016-2021



Source: Bureau of Economic Analysis, 2023

Employment

According to the U.S. Census Bureau, American Community Survey for 2021, Aguadilla TMA had a labor force of 38.8%. There has been an Island-wide increasing trend in employment statistics, and a decreasing trend in unemployment rates from 2016 to 2021.

- The most notable increase in employment is reflected in the municipality of San Sebastián (25.3%) and the most notable decrease happened in the municipality of Las Marías (-5.5%).
- The most notable decrease happened in the municipality of Naguabo (-6.4%), and Cidra (-6.4%).

These employment and unemployment trends could vary from many factors, such as population growth and aging.

Aguadilla TMA and Puerto Rico Unemployment Rate 2016-2021



Source: U.S. Census Bureau, American Community Survey 2016 to 2021 5-Year Estimates

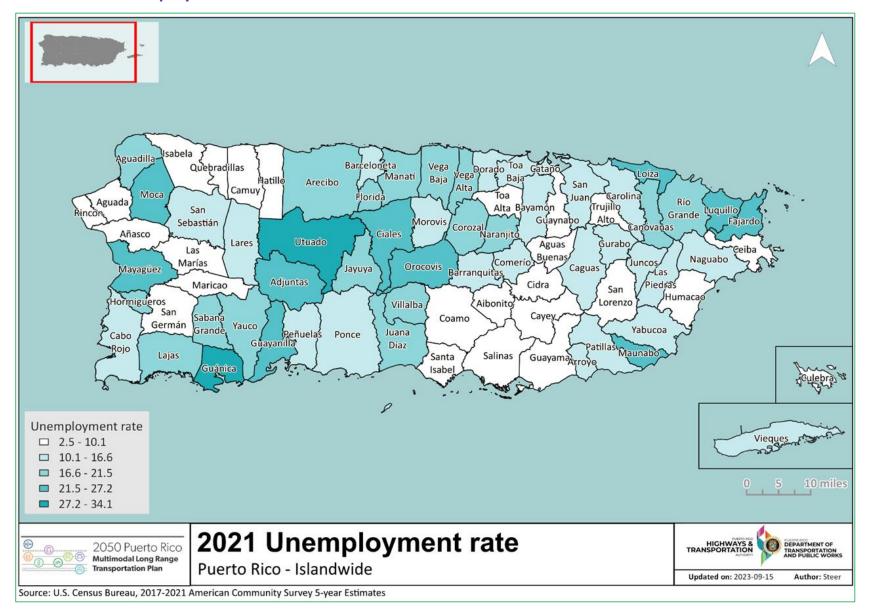
Puerto Rico Employment 2021



Aguadilla TMA Employment 2021



Puerto Rico Unemployment Rate 2021



Aguadilla TMA Unemployment Rate 2021



Situations Affecting our Home

Natural Disasters

- Hurricane Irma
- Hurricane Maria
- Earthquakes

COVID

Considering that many companies and jobs have shifted towards a hybrid scheme, the percentage of population working from home might increase. This will most probably modify the travel patterns from and to work in the next couple of years.

Working from Home Aguadilla TMA, Puerto Rico and U.S. 2016-2021



Source: U.S. Census Bureau, American Community Survey 2016 to 2021 5-Year Estimates and 2010-2016 5-Year Estimates

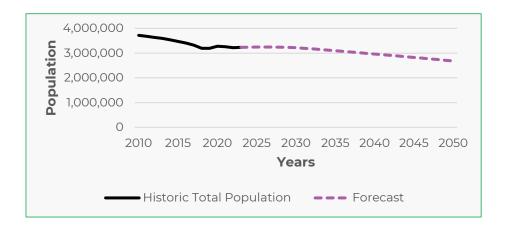
Our Future: Growth

Population Growth

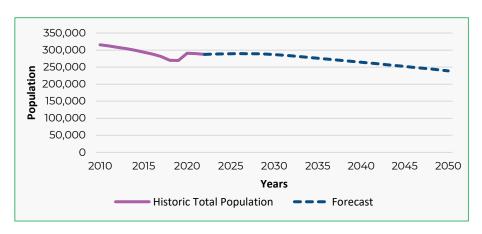
Puerto Rico population as of 2022 is around 3,000,000 people, which is distributed in the different region above, but mostly in Aguadilla TMA and San Juan TMA. Nevertheless, over the last decade Puerto Rico has seen a population decrease due to factors such as natural disasters, COVID-19 pandemic and general economic downfall in the Island.

The population forecast estimates that there will continue to be a population decrease in 2050 where it will reach around 2,600,000 people.

Puerto Rico Population Forecast 2050



Aguadilla TMA Population Forecast 2050



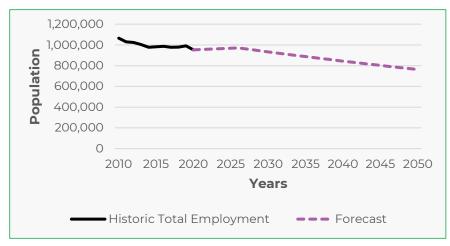
The population forecast estimates that the Aguadilla region will decrease by 17.6% in the next 30 years. For 2030 the population is expected to be 287,112 and keeps decreasing until 2050 to 239,296.

Employment Growth

Employment in Puerto Rico has shown a decrease in the last decade, but not as pronounced as with the decrease in population. The employment has been decreasing due greatly to the pandemic, the hurricanes and earthquakes in the Island

The Aguadilla TMA region has seen the benefits of federal incentives to increase employment. The employment outlook in 2022 grew by 11.7% from 2010, exhibiting the highest growth rate amongst all the regions.

Puerto Rico Employment Forecast 2050



Aguadilla TMA Employment Forecast 2050



Our Challenges and Opportunities

- Safety
- Aging Infrastructure
- Traffic Congestion
- Shared Mobility
- Active Transportation and Micromobility
- Climate Change and Extreme Weather
- Energy Transformation and Electric Vehicles
- Connected Vehicles and ITS Technologies
- Public Transportation Challenges



Aguadilla Transportation Management Area

About Our Transportation System

This chapter aims to briefly describe the Aguadilla Transportation Management Area's (TMA) current transportation conditions and characteristics, to better understand how the transportation sector has developed in the Region. The chapter is divided into six (6) main sections. The first one describes active transport which includes bicycle, pedestrian and micromobility modes of transport. The second one describes the different transit options offered in the Region and their organizational structure. The third one describes the roadway system in the Region. The fourth and fifth sections describe the airports and seaports in the Region. The sixth section describes freight's actual conditions and its components in the Region.

In recent years, transportation alternatives in the Aguadilla TMA have become crucial in terms of economic development, environmental preservation, and health considerations. Worldwide tendencies are directing their focus to (1) a less motor vehicle use mindset, (2) encouraging bicycle-pedestrian modes of transportation, and (3) combining available transportation alternatives.

The Puerto Rico Department of Transportation and Public Works (DTPW) and the Highway and Transportation Authority (PRHTA) have adopted goals and objectives to plan and develop a multi-modal transportation system.

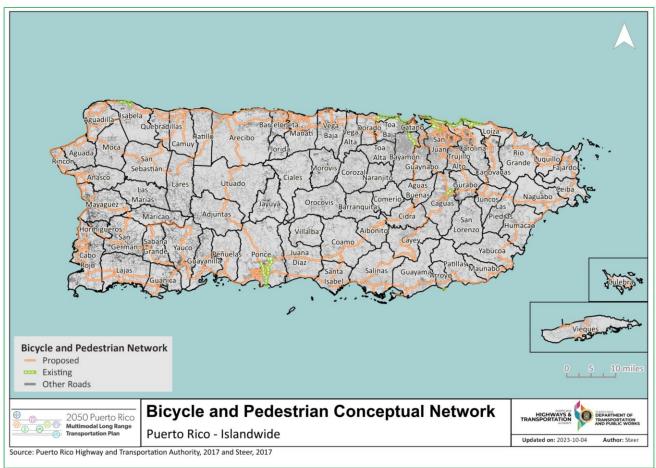
This multi-modal transportation system integrates all transportation modes to improve the mobility and access conditions. It also aims to create a more livable urban environment and a more efficient transportation system, including the use of non-motorized modes.

Active Transport

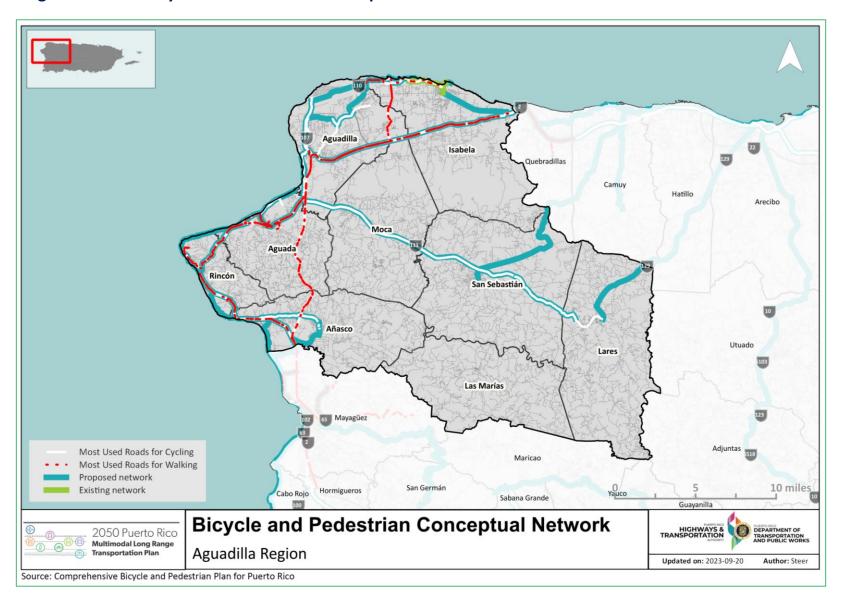
Bicycle and Pedestrian

The Comprehensive Bicycle and Pedestrian Plan for Puerto Rico was adopted by the Public Policy Committee of the Puerto Rico Metropolitan Planning Organizations (MPO) on September 18, 2018. It was developed as the policy document to guide state and local efforts to improve access and mobility conditions. This plan was developed by the DTPW and the PRHTA.

Aguadilla TMA has a good cycling potential in almost all the municipalities in the region, according to the Cycling Potential Index.



Aguadilla TMA Bicycle and Pedestrian Conceptual Network 2050



Micromobility

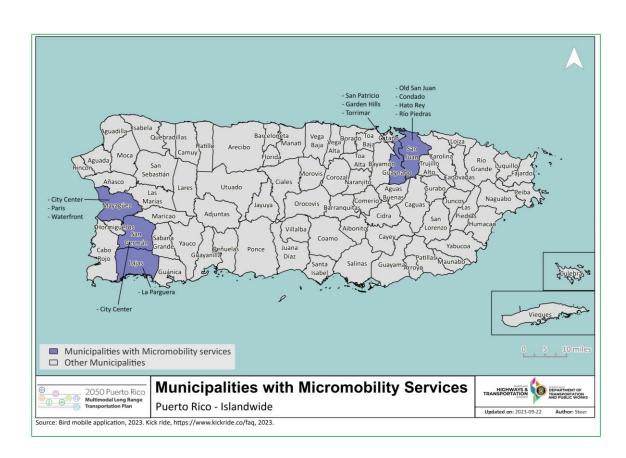
In Puerto Rico, electric-powered micromobility vehicles started gaining popularity when the first shared micromobility company started operating in 2019.

• Operational model consisting in the short-term rental of micromobility vehicles.

Currently there are two (2) shared micromobility providers and three (3) systems operating in Puerto Rico. One provider offers shared electric-powered scooters (e-scooters) and e-bicycles, and one only offers e-scooters.

 Service areas are reduced and focus on urban zones within multiple municipalities.

Currently, no municipality in the Aguadilla TMA has a shared micromobility provider.



Transit

Governmental Structure

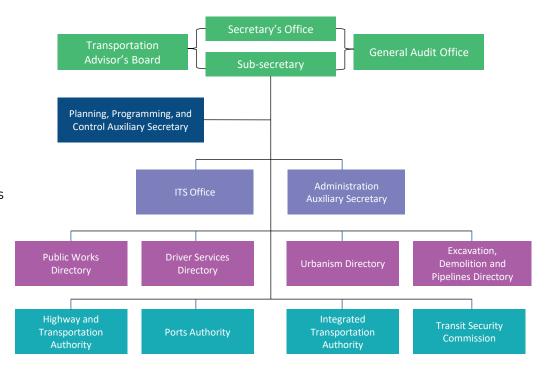
Puerto Rico Department of Transportation and Public Works (DTPW)

The DTPW was created by the Constitution of the Commonwealth of Puerto Rico of July 25, 1952 "to develop, conserve, manage and regulate the infrastructure and systems for the transportation of persons, goods and services in a safe, fast, environmentally and citizen-sensitive, durable, efficient and effective manner to promote the integration and economic development of the country and the quality of life of its citizens"!

DEPARTMENT OF TRANSPORTATION AND PUBLIC WORKS



Figure 3.3: DTPW Organizational Chart (2016)



Source: Modified by Steer from the OGP Organizational Chart from OGP Virtual Library webpage. Government of Puerto Rico (OGP), DTOP-diagrama9-04 (pr.gov), 2016

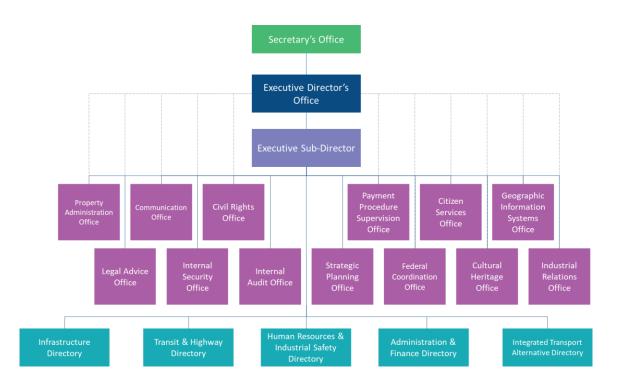
Puerto Rico Highway and Transportation Authority (PRHTA)

The PRHTA is a public corporation under the DTPW; and was created through Act. No. 74 of June 23, 1965, as amended. Years later, Act No. 4 of August 24, 1990, authorizes it to sign contracts with private entities for the construction, operation, and maintenance of highways, bridges, avenues, highways and other transit facilities.

Later on, Act No. 1 of March 6, 1991, renames the Highway Authority as Puerto Rico Highway and Transportation Authority. This act enables PRHTA to provide the Puerto Rican citizens with an integrated, efficient, reliable, and safe transportation system that contributes to the development of Puerto Rico's economy and improves the quality of



Figure 3.4: PRHTA Organizational Chart (2020)

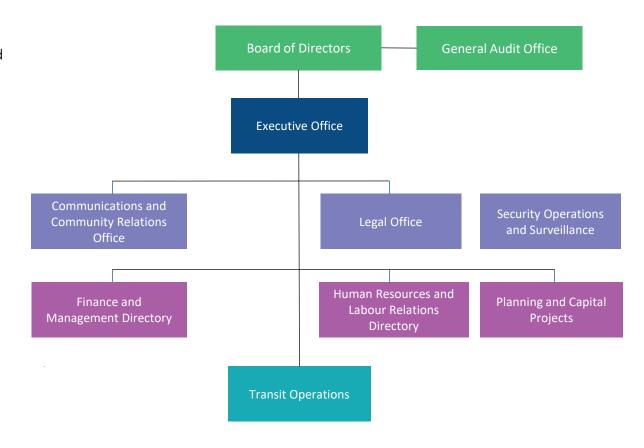


Source: Modify by Steer from the 2020 DTPW Transition Report. Government of Puerto Rico (DTPW), DTOP Informe de Transición 2020.pdf (pr.gov), 2020

Puerto Rico Integrated Transit Authority (PRITA)

PRITA is created by Law 123-2014 of August 3, 2014, as amended. This law gave the PRHTA powers to transfer to PRITA its operations, assets, rights, obligations, and funds related to Tren Urbano (TU), transit programs operated by the PRHTA. The Law also authorized the fusion of the Metropolitan Bus Authority (Autoridad Metropolitana de Autobuses, AMA) and the Maritime Transportation Authority (MTA).

Figure 3.5: PRITA Organizational Chart (2016)





Source: Modified by Steer from the OGP Organizational Chart from OGP Virtual Library webpage. Government of Puerto Rico (OGP), Organigramas – All Documents (pr.gov), 2016

Transit Modes

In terms of transit, the Aguadilla TMA has transit services throughout Municipal services and Públicos.

Públicos

Públicos are privately owned and operated services regulated under the Transportation and Other Public Services Bureau. Services are allowed to operate specific routes but without a specific schedule.

Aguadilla TMA follows the general trend from the Island-wide information. From data obtained from the Reduced Reporting (R)-20) Small Systems Summary of the National Transit Database (NTD), it is quite evident that the Públicos system has had a significant drop in trips made between 2016 and 2018 with an upstream for 2019 and another dropdown from 2020 to 2021. There is a dropdown of 39% meaning more than 3 million fewer trips from 2020 and 2021..Also, between 2016 and 2021 there was a reduction of vehicles available for maximum service from 1,971 to 1,620.

Also, between 2016 and 2021 there was a reduction of vehicles available for maximum service from 1,971 to 1,620 .

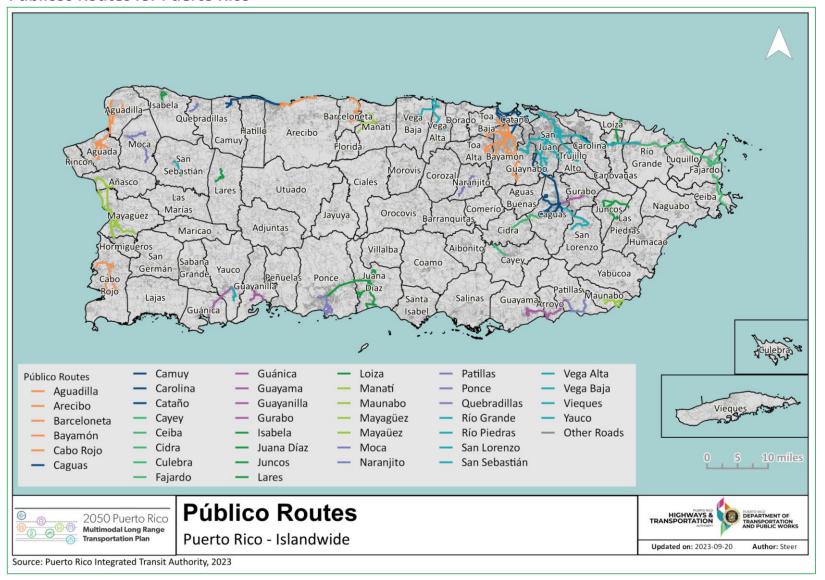
For the Aguadilla TMA there are thirteen (13) actives routes in the municipalities of Aguada, Aguadilla, Añasco, Isabela, Lares, Moca and San Sebastián. Two (2) of them serve municipalities of Aguada-Aguadilla and Añasco-Mayagüez.

Annual Unlinked Trips for Públicos Service in Puerto Rico 2021

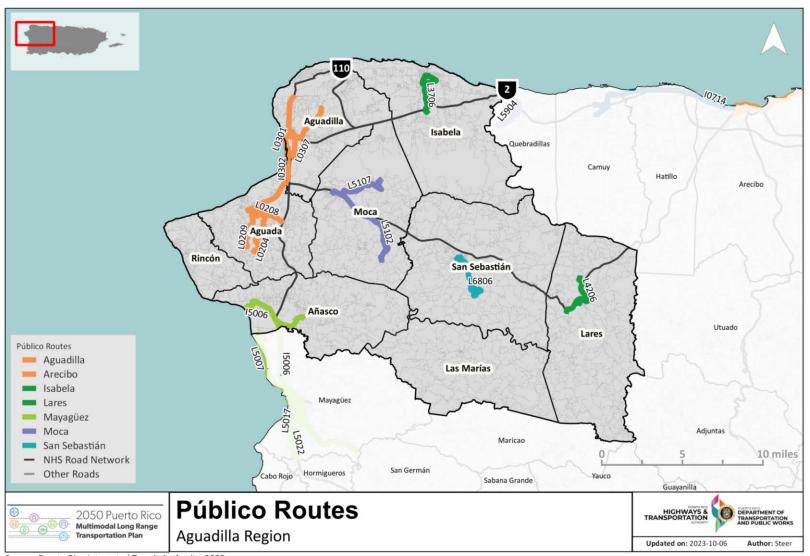


Source: 2021 RR-20 National Transit Database Report, 2022

Públicos Routes for Puerto Rico

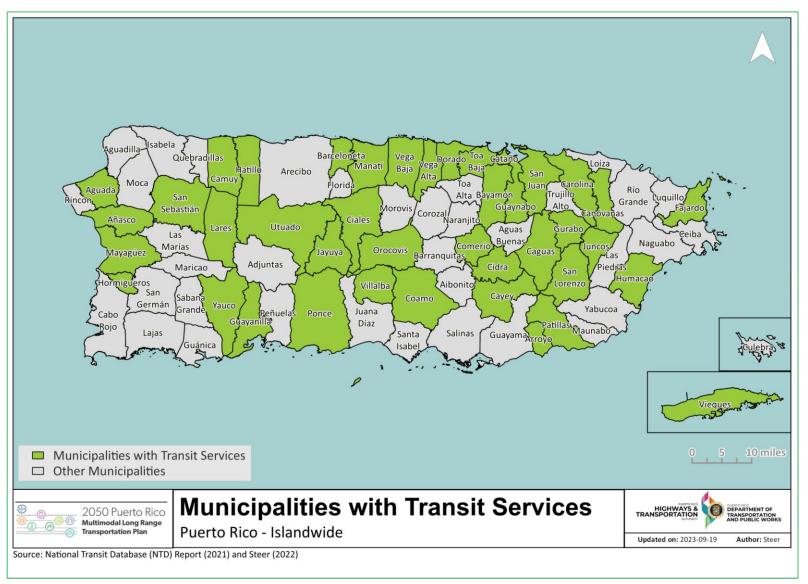


Públicos Routes for Aguadilla TMA

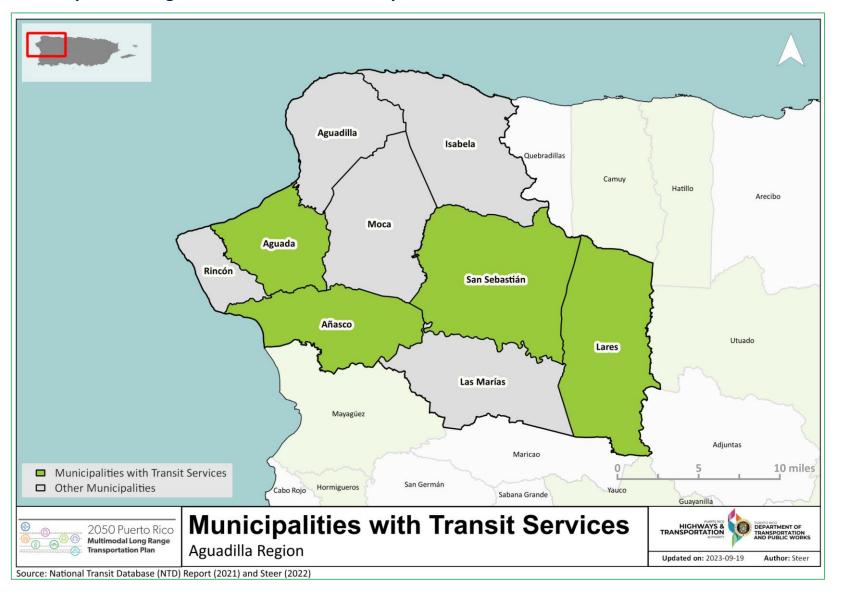


Source: Puerto Rico Integrated Transit Authority, 2023

Municipalities of Puerto Rico with a Transit System



Municipalities in Aguadilla TMA with a Transit System



Roadway System

The Puerto Rico roadway network for 2021 has a total of 21,069.89 road miles as defined by the Highway Performance Monitoring System (HPMS) and the Roadway Information Management System (RIMS).

The classification is based on the functionality and is aimed at defining the role of roadways in the overall roadway network. The classification is as follows:

- Interstate:
- Other Freeways and Expressways
- Principal Arterials
- Minor Arterial
- Major Collector
- Minor Collector
- Local



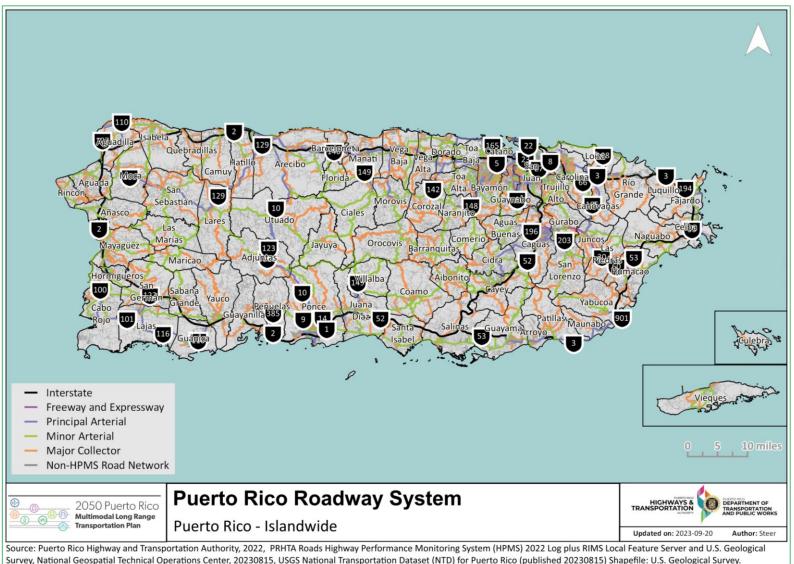
Roadway System by Functional Classification – Puerto Rico

Functional Classification	Road Miles
Interstate	285.56
Freeways and Expressways	53.14
Principal Arterials	458.60
Major Collector	1,491.44
Minor Arterials	1,221.99
Minor Collector	257.62
Local	17,301.55

Roadway System by Functional Classification, Road Miles – Aguadilla TMA

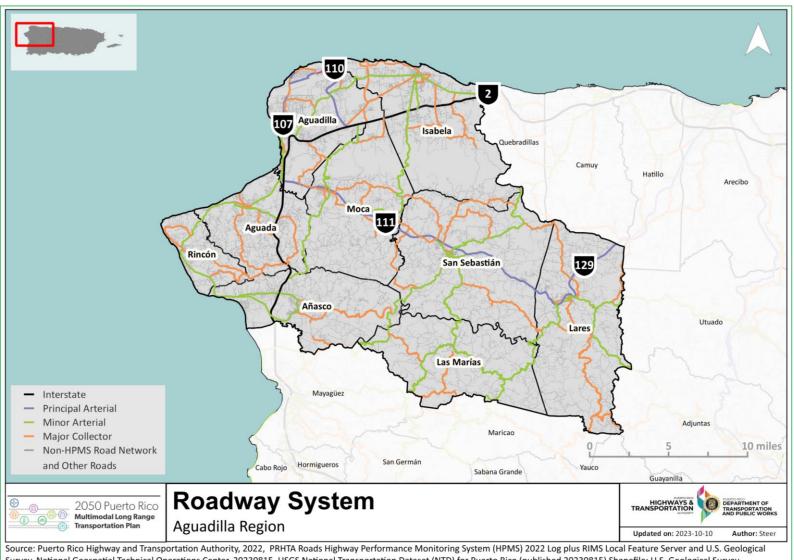
Functional Classification	Route Name
Interstate	PR-2
Principal Arterial	PR-107, PR-110, PR-111, PR-129, Hangar Ave., San Antonio Street, Wing Street

Puerto Rico Roadway System



Survey, National Geospatial Technical Operations Center, 20230815, USGS National Transportation Dataset (NTD) for Puerto Rico (published 20230815) Shapefile: U.S. Geological Survey.

Aguadilla TMA Roadway System



Survey, National Geospatial Technical Operations Center, 20230815, USGS National Transportation Dataset (NTD) for Puerto Rico (published 20230815) Shapefile: U.S. Geological Survey.

Luis Muñoz Marín Panoramic Route

The Luis Muñoz Martín Panoramic Route is a combination of routes that ran through the central mountain range. This road was declared as a scenic route through Law 71, 1965 and was finished in 1974 and has served the Island as a recreational facility that crosses the territory from East to West.

The DTPW and the PRHTA completed the Update to the Corridor Management Plan for the Luis Muñoz Marín Panoramic Route in 2021 with an allocation of the FHWA State Planning and Research Program. The updated plan includes goals for the preservation of the cultural and scenic values of the Route, as well as for the safety of its users and socio-economic development.

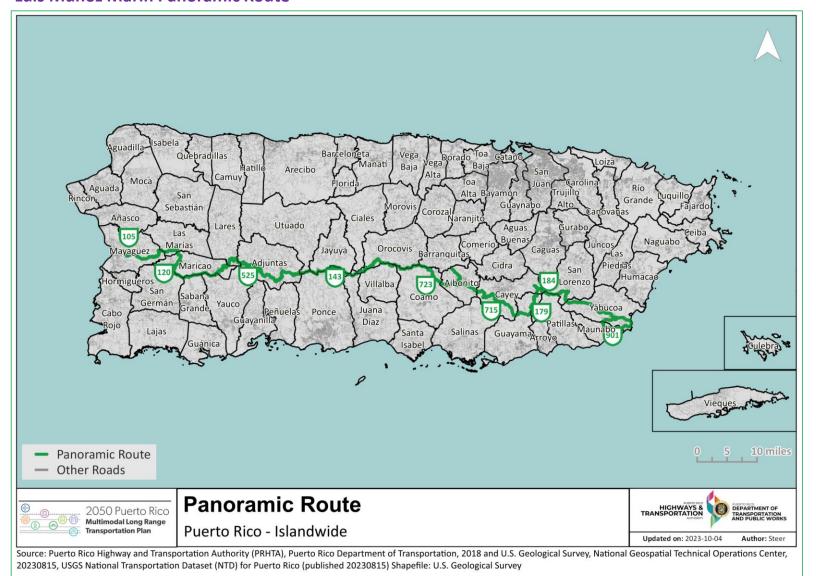
The Panoramic Route provides visitors of all ages diverse opportunities to explore the Island's cultural, historical, natural, scenic, and recreational resources as well as to experience local traditions and the rural way of life¹.

Table 3.2: Roadway System by Functional Classification – Puerto Rico

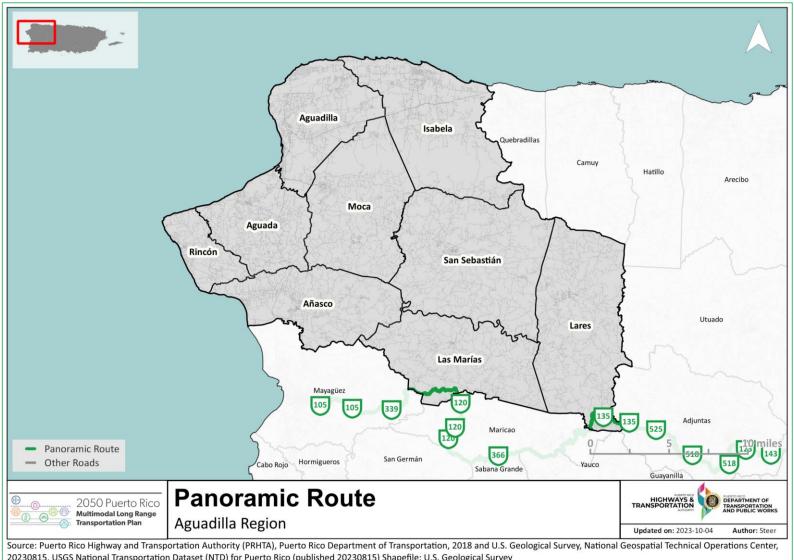
Danies	N. A	Ctata Banda	Laurable Sar Lore
Region	Municipalities	State Roads	Length in km
	Maunabo	3, 901, 760	11.6
San Juan	Yabucoa	3, 182, 181, 901	32
	San Lorenzo	181, 7740	7.3
	Cayey	184, 179, 742, 7741, 741, 15, 715, 1, 7722	29.35
	Aibonito	7722, 722, 7718, 725, 14, 723	20
	Barranquitas	143	2.3
	Orocovis	143	16.7
	Patillas	7740, 184	3.9
Southeast	Guayama	179, 742, 7741	13.3
	Coamo	723, 143	16.2
	Villalba	143	2.3
	Juana Díaz	143	1.2
	Ponce	143	7.6
	Jayuya	143	6.8
South	Adjuntas	143, 123, 518, 131, 525, 135	31.4
	Utuado	143	3.8
	Maricao	128, 105, 365, 366, 120	26.8
Southwest	Sanaba Grande	366, 120	2.5
	Mayagüez	119, 339, 105	16.6
Aguadilla	Lares	135, 128	8.5
	Las Marías	120, 106	6.7
Total	21	34 State roads	266.85

Source: 2045 LRTP . ACT. 2018

Luis Muñoz Marín Panoramic Route



Luis Muñoz Marín Panoramic Route



20230815, USGS National Transportation Dataset (NTD) for Puerto Rico (published 20230815) Shapefile: U.S. Geological Survey

Airports

Puerto Rico is an important location and a central focus for tourism and commercial activity.

The Federal Aviation Administration (FAA), through the National Plan of Integrated Airport Systems (NPIAS) identifies the relevant airports in the U.S. territory for planning purposes. There are ten (10) available principal airports included in the National Plan of Integrated Airport Systems (NPIAS):

- Rafael Hernández in Aguadilla (BQN)
- Antonio Nery Juarbe Pol in Arecibo (ABO)
- José Aponte de la Torres in Ceiba (RVR)
- Dr. Hermenegildo Ortiz Quiñones in Humacao (X63)
- Benjamín Rivera Noriega in Culebra (CPX)
- Antonio Rivera Rodríguez in Vieques (VQS)
- Eugenio María de Hostos in Mayagüez (MAZ)
- Mercedita in Ponce (PSE)
- Fernando Luis Ribas Dominicci in San Juan (SIG)
- Luis Muñoz Marín International in San Juan (SJÚ)







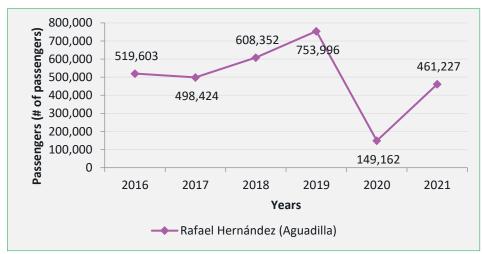
Rafael Hernández International Airport (BQN)

BQN is located in the Municipality of Aguadilla in the western area of Puerto Rico. It is the second main international airport in Puerto Rico and is the only facility working jointly as a civil-military installation.

This airport has a passenger terminal as well as a cargo terminal. It is publicly owned by the Puerto Rico Ports Authority.



Passengers Flow at BQN Airport 2016-2021



Source: Ports Authority, Monthly Operational Report FY2018 -2019 to FY2021-2022

Flight Departures and Arrivals for BQN Airport 2016-2021





Source: Ports Authority, Monthly Operational Report FY2018 -2019 to FY2021-2022

Seaports

Puerto Rico is a principal destination in the Caribbean and an important source for economic activity. It also has the capability of managing maritime transportation due to its geographical location. Various seaports in the Island cover the citizen's needs, provide for cruises' arrival, and promote a platform for cargo management and overall development.

• **Aguadilla Port:** located in the municipality of Aguadilla near PR-107 and is classified as a very small port in Puerto Rico.



Freight Context

Airports

Puerto Rico's goods enter and exit the island through seaports and airports, with ten (10) available principal airports¹ and 11 seaports.

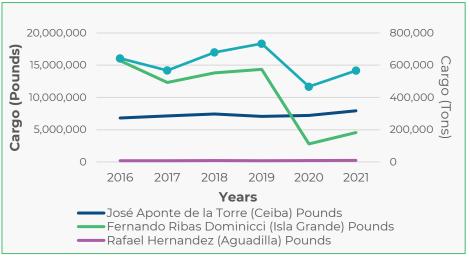
It is important to note that some airports and seaports only serve passengers, with no dedicated service for cargo.

The Rafael Hernández Airport (BQN) in Aguadilla is in the second highest-ranking airport regarding cargo on the Region, as well as in the Island. It was ranked 78th nationally in the US in 2021, this relatively high ranking is an indicator of the key role the airport plays as cargo terminal for the Island.

The BQN airport had just over 359 million pounds of landed weight for 2021 and over 427 million for 2021, signifying a 18.9% percent change.

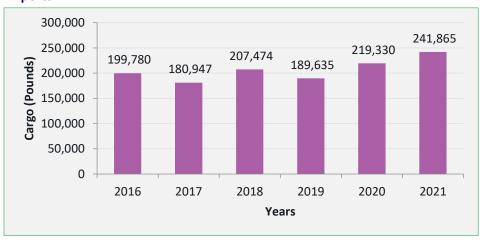


Puerto Rico Main Cargo Airports



Source: Ports Authority, Monthly Operational Report FY2018-2019 to FY2022-2023

Aguadilla TMA Annual Cargo Pounds in the Rafael Hernández Cargo Airports



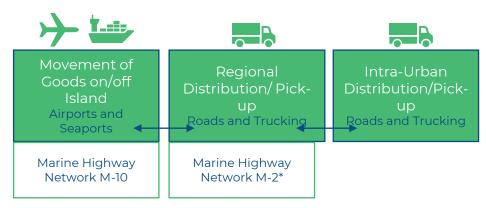
Freight Context

Road Network

With no freight rail on the island, the road network is the primary facilitator for the movement of goods across the regions.

In terms of freight vehicles, goods are moved using a mix of diesel-fueled medium- and heavy-duty trucks¹. It is assumed that these same trucks are used within smaller urban and local areas, as no light-duty trucks or cars have been confirmed as part of last-mile distribution / pick-up service alternatives (e.g., cargo bikes). Reflecting 2022 data in the 2050 MLRTP.

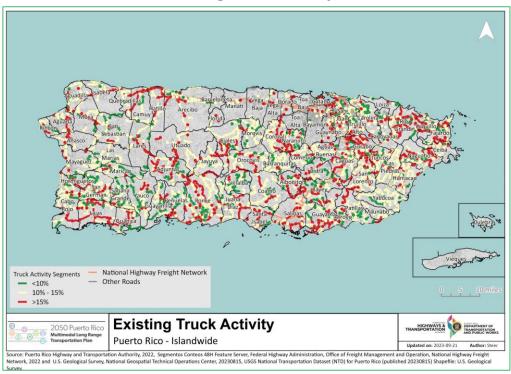
Goods Movement Process to / from / within Puerto Rico



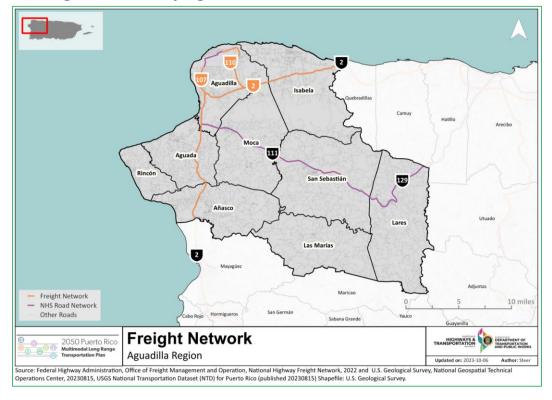
^{*}The extent to which the M-2 network is being utilized is currently unknown. Source: Steer



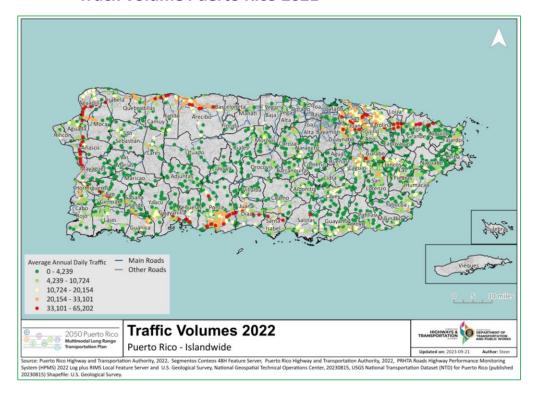
Puerto Rico Existing Truck Activity 2021



Existing Truck Activity Aguadila TMA 2021



Truck Volume Puerto Rico 2021



Truck Volume Aguadilla TMA 2021





Aguadilla Transportation Management Area A Shared Vision

This chapter aims to provide a brief description of the Aguadilla Transportation Management Area's (TMA) vision, objectives, targets, goals, and performance measures to provide a better understanding on how the transportation sector is developed in the Region. The chapter is divided into six (6) main sections. The first one describes the vision, goals, and guiding principles. The second one describes how the objectives pursue the goals. The third one describes the planning factors. The fourth one describes the national goals and performance measures. The fifth one describes how the system performance report is developed. And the sixth one describes the federal requirements.

Our Vision and Goals

The 2050 Multimodal Puerto Rico Long Range Transportation Plan (MLRTP) shall guide the development of the multimodal transportation system to create livable communities and contribute to the Region's and Island's strong competitive economy, while considering topics such as:

- Environmental Justice
- · Current changes in sociodemographic trends,
- · budget constraints,
- new needs due to recent natural disasters (hurricanes and earthquakes)
- global health emergency due to COVID-19

Guiding Principles

- Rehabilitate existing roadway network, or complete the current strategic highway network;
- Improve transit services;
- Consider non-motorized accessibility infrastructure and interventions;
- Allow for proper access to air, and sea ports;
- Allow for more efficient freight movements, while working to integrate and interconnect the respective modes considering the complete streets principles.

Vision

"The Island's transportation system will provide safe, efficient, and effective accessibility and mobility for the entire population and the movement of goods and services. It will focus on resilient infrastructure to extreme weather events, fostering energy efficient livable communities and sustainable economic development for the Island."

"El sistema de transportación de la isla ofrecerá de manera segura, eficiente y efectiva; accesibilidad y movilidad para toda la población y el movimiento de bienes y servicios. Éste se enfocará en la resiliencia de la infraestructura ante eventos climáticos extremos, propiciando comunidades habitables de eficiencia energética y desarrollo económico sostenible del país.

Principios Guías

- Rehabilitar la red vial existente o completar la red vial estratégica actual;
- Mejorar los servicios de transporte colectivo;
- Considerar las infraestructura e intervenciones para la accesibilidad de modos no motorizado;
- Permitir un acceso adecuado a los puertos aéreos y marítimos;
- Permitir un movimiento de carga más eficiente, mientras se trabaja para integrar e interconectar los respectivos modos considerando los principios⁶⁵ de calles completas.

Our Objectives in Pursuing These Goals

Goals	Objectives
Efficiency	
GOAL A: To Improve the Transportation System's Performance	A.1 Ease traffic delays and travel time through accurate congestion management programs.
	A.2 Optimize the use of available transportation assets and develop a better investment management structure to balance the efficiency of prior investments.
Manage the Island's transportation facilities and services in a proactive and efficient manner to enable better economic	A.3 Use available resources to preserve transportation assets in state of good repair.
development, maximizing the use of available assets and concentrating in safety	A.4 Develop strategies to deal with the cost of managing and operating the Island's transportation systems.
and security.	A.5 Improve transportation system's safety and security and its ability to provide support when emergencies occur.
Environment	
	B.1 To promote transportation infrastructure that preserves balanced ecosystems minimizing adverse impacts to the Island's natural environment by conceding a preponderant weight to rehabilitation and improvement of existing infrastructure alternatives.
GOAL B: Focus on the Environment's	B.2 Reduce greenhouse gas emissions, energy consumption, and carbon footprint emittance; promote "smart growth", livable communities and improve air quality by implementing sustainability strategies and environmental management methodologies.
Sustainable Development	B.3 Support integrated transportation and land use planning attempting to maintain consistency with existing and planned land uses.
Incorporate a careful and responsible environmental management to harmonize the need of a clean environment, social justice, and a well-functioning economy.	B.4 Improve alternative modes of transportation and travel demand strategies by implementing and improving pedestrian access, bikes lanes, public transportation plan, recharge ports for electric vehicles, among other environmentally sustainable alternatives, that reduce motorized vehicles dependency and enhance alternative modes of transportation.
	B.5 Reduce transportation infrastructure's vulnerability for it to withstand extreme weather events through resilient infrastructure.
	B.6 Improve physical and mental health by promoting and increase active modes through interventions or new project with proper infrastructure.

Goals	Objectives
Effectiveness	
GOAL C: Improve Transportation	C.1 Improve connectivity between the Island's fundamental activity Regions, such as, but not limited to employment centers, touristic areas, and dense residential districts.
Mobility and Access for the People and for Goods	C.2 Concentrate efforts in enhancing the connectivity of the Island's available modes of transportation.
Achieve better mobility and access for all the transportation system users; provide more travel choices, integration between modes and connections between major population centers.	C.3 Facilitate mobility to residents, visitors, and workers in the Island by increasing the availability of travel choices.
	C.4 Invest in areas where users get the most benefit.
	C.5 Facilitate the access of transportation to elderly population, people with disabilities, or economic disadvantaged communities.
Economy	
GOAL D: Reinforce Economic Growth	D.1 Facilitate the efficient movement of freight, business, and tourism activities to achieve economic competitiveness.
Procure the sustainment of livable and viable communities by encouraging economic strength, economic competitiveness, and the flexibility to withstand economic difficulties.	D.2 Encourage potential public-private collaborations.
	D.3 Focus in providing commercial connectivity throughout the Island.

Source: Steer, PRHTA

Nuestros objetivos para alcanzar estas metas

Metas	Objetivos
Eficiencia	
META A: Mejorar el desempeño del sistema de transportación	 A.1 Reducir la congestión y el tiempo de viaje, a través del proceso de manejo de congestión y otros proyectos similares. A.2 Optimizar el uso de los bienes disponibles de transportación y desarrollar una mejor estructura para la gestión de inversiones que permita equilibrar la eficiencia de las inversiones anteriores.
Administrar las instalaciones y servicios de transportación de la Isla de manera	A.3 Utilizar los recursos disponibles para mantener los bienes de transportación en buen estado.
proactiva y eficiente para permitir un mejor desarrollo económico, maximizando el uso	A.4 Desarrollar estrategias para mejorar la eficiencia de los costos de administración y operación de los sistemas de transportación de la Isla.
de los bienes disponibles y concentrándose en la seguridad y la protección.	A.5 Mejorar la seguridad y la protección del sistema de transportación y su capacidad para brindar apoyo en emergencias.
Ambiente	
	B.1 Promover infraestructura de transporte que preserve ecosistemas equilibrados, minimizando los impactos adversos al medio ambiente natural de la Isla, otorgando un peso preponderante a la rehabilitación y mejoramiento de las alternativas de infraestructura existentes.
META B:Promover el desarrollo sostenible	B.2 Reducir las emisiones de gases de efecto invernadero, el consumo de energía y la emisión de huella de carbono; promover el "crecimiento inteligente", comunidades habitables y mejorar la calidad del aire mediante la implementación de estrategias de sostenibilidad y metodologías de gestión ambiental.
del medio ambiente	B.3 Apoyar la integración de los planes de uso de terrenos y de transportación para mantener la coherencia con los usos de terrenos existentes y planificados.
Incorporar una gestión ambiental cuidadosa y responsable para armonizar la necesidad de un medio ambiente limpio, justicia social y una economía que funcione bien.	B.4 Mejorar las estrategias de modos alternos de transporte y la demanda de viajes mediante la implementación y mejora de accesos peatonales, ciclovías, plan de transporte público, puertos de recarga para vehículos eléctricos, entre otras alternativas ambientalmente sostenibles, que reduzcan la dependencia de los vehículos motorizados y potencien los modos alternativos de transporte.
	B.5 Reducir la vulnerabilidad de la infraestructura de transportación mediante infraestructura resiliente que resista eventos climáticos extremos.
	B.6 Mejorar la salud física y mental promoviendo e incrementando modos de transportación no motorizados a través de intervenciones o nuevos proyectos con infraestructura adecuada

C.1 Mejorar la conectividad entre los centros de actividad fundamentales de la Isla, tales como, centros de empleo, áreas turísticas, distritos residenciales de alta densidad, entre otros.					
nsportación					
o la disponibilidad de					
pacidad y					
rvicios y actividades					
rvic					

Fuente: Steer, PRHTA

Planning Factors

Planning factors identify the most important aspects of the transportation development. All projects, strategies, goals, and objectives considered in developing the 2050 MLRTP were designed to meet the FAST-Act required planning factors.

Ten (10) identified planning factors in this legislation were considered when analyzing the Island's economic development patterns:

- path to achieve a more efficient use of the transportation system
- resilience capabilities
- · strategies to attend congestion issues,
- improve safety and mobility.

LRTP 2050 Goa	s and Objectives	Planning Factors Relation									
Goal	Objective	Support Economic Vitality	Increase Safety	Increase Security	Increase Accessibility & Mobility	Protect & Enhance the Environment	Enhance integration & connectivity	Improve Efficiency	Emphasize System Preservation	Improve Resiliency & Reliability	Enhance travel & tourism
	Ease traffic delays and travel time through accurate congestion management programs.	•	•	•	•	•	•	•	•	•	•
GOAL A: To Improve the Transportation System's Performance	Optimize the use of available transportation assets and develop a better investment management structure to balance the efficiency of prior investments.	•			•	•		•	•	•	•
	Use available resources to preserve transportation assets in state of good repair.	•	•	•	•			•	•	•	•
	Develop strategies to deal with the cost of managing and operating the Island's transportation systems.	•						•	•		
	Improve transportation system's safety and security and its ability to provide support when emergencies occur.	•	•	•	•			•	•	•	•
GOAL B: Focus on the Environment's Sustainable	To promote transportation infrastructure that preserves balanced ecosystems minimizing adverse impacts to the Island's natural environment by conceding a preponderant weight to rehabilitation and improvement of existing infrastructure alternatives.		•		•	•	•	•		•	
Development	Reduce greenhouse gas emissions, energy consumption, and carbon footprint emittance; promote "smart growth", livable communities and improve air quality by implementing sustainability strategies and environmental management methodologies.		•		•	•	•	•		•	
	Support integrated transportation and land use planning attempting to maintain consistency with existing and planned land uses.				•	•	•	•		•	

Goal	Objective	Support Economic Vitality	Increase Safety	Increase Security	Increase Accessibility & Mobility	Protect & Enhance the Environment	Enhance integration & connectivity	Improve Efficiency	Emphasize System Preservation	Improve Resiliency & Reliability	Enhance travel & tourism
GOAL B: Focus on the Environment's Sustainable Development	Improve alternative modes of transportation and travel demand strategies by implementing and improving pedestrian access, bikes lanes, public transportation plan, recharge ports for electric vehicles, among other environmentally sustainable alternatives, that reduce motorized vehicles dependency and enhance alternative modes of transportation.		•	•	•			•			
	Reduce transportation infrastructure's vulnerability for it to withstand extreme weather events through resilient infrastructure.		•	•		•		•		•	
	Improve physical and mental health by promoting and increase active modes through interventions or new project with proper infrastructure.		•	•	•	•	•	•		•	
GOAL C:	Improve connectivity between the Island's fundamental activity Regions, such as, but not limited to employment centers, touristic areas, and dense residential districts.	•			•	•	•	•			•
Improve Transportation Mobility and	Concentrate efforts in enhancing the connectivity of the Island's available modes of transportation.	•			•		•	•		•	•
Access for the People and for Goods	Facilitate mobility to residents, visitors, and workers in the Island by increasing the availability of travel choices.	•			•						•
	Invest in areas where users get the most benefit	•	•	•	•		•				•
	Facilitate the access of transportation to elderly population, people with disabilities, or economic disadvantaged communities.	•	•	•	•		•				•

Goal	Objective	Support Economic Vitality	Increase Safety	Increase Security	Increase Accessibility & Mobility	Protect & Enhance the Environment	Enhance integration & connectivity	Improve Efficiency	Emphasize System Preservation	Improve Resiliency & Reliability	Enhance travel & tourism
GOAL D:	Facilitate the efficient movement of freight, business, and tourism activities to achieve economic competitiveness.	•			•		•	•	•		•
Reinforce Economic Growth	Encourage potential public-private collaborations.	•				•		•	•	•	
	Focus in providing commercial connectivity throughout the Island.	•									•

System Performance Report

The System Performance Report for this MLRTP evaluates the condition and performance of the Island's transportation system, sets performance targets and updates on current progress in meeting those established targets.

There are several planning documents that are part of the MLRTP as appendices and have been considered in the development of the performance measures and targets of this MLRTP.

• Strategic Highway Safety Plan (SHSP)

This is a comprehensive plan that establishes Puerto Rico's goals, objectives, and safety emphasis areas.

Transportation Asset Management Plan (TAMP)

The TAMP describes the condition of the National Highway System (NHS) pavement and bridges in Puerto Rico.

Highway Safety Improvement Program (HSIP)

The Program is responsible for managing the 25% of federal funds allocated for Puerto Rico under de ZP-30 Fiscal Management Information System program code for highway safety improvement projects.

• Public Transportation Agency Safety Plan (PTASP)

to improve public transportation safety by guiding transit agencies to manage safety risks more effectively and proactively in their systems and

Transit Asset Management Plan (TAM)

The Plan is used to assess the current condition of the assets owned by transit providers, support the long-term capital planning process, and provide justification for the use of taxpayer's dollars and fares

List of National Performance Measures by Performance Area

Performance Measure	Target Met	Target Not Met	Data No available
Transportation Safety	1		6
TAMP	3		
Congestion			2
Sysstem Reliability			1
Freight			1
Environmental Sustainability			1
Transit Safety			8
TAM			4



Transportation Management Area Public and Stakeholder Participation

Stakeholder & Public Involvement Process in San Juan TMA

Strategies

Several methods for engaging the public in the discussion of the 2050 MLRTP

- Website
- Policy (PRMPO) Committees
- Technical Committees
- Informative Workshops

Transportación Carriles Años Sistema Tiene Carreteras Hasta Pública Son choferes Necesita Carretera El Auto Movilidad Horario Mejorar Tener Todo Debe Entre Ya Tanto Muchos Tren Servicio Guagua Sea Servicios Esta Zonas Tren Metropolitana Transporte Fuera Le Isla Mal Veces Ir Pueden Metropolitana Transporte Falta Mas Pero Plan están Muchas Bien Parte Menos Urbano Terminal Puede Calidad Sus Colectiva Horas Hace Pueblo Amaáreas Horas Hace Pueblo Juan Necesidad Rutas Personas Calles Deben Colectivo Público Carro Ciclista Mayor

PR MPO



Vision

> The vision of the PRMPO's Public Involvement Plan is to involve and enable agencies, the interested parties, and the community to provide meaningful input to the transportation planning process.



Goals

- > To consult with the public and stakeholders to gather their ideas for solutions to transportation needs. This process is an opportunity for the community to voice concerns and opinions about current and future transportation policies, plans and programs across Puerto Rico.
- > To inform and involve the public throughout the process. This plan is structured to inform, listen to, and learn from the public throughout the process.

Public Notices

First Round of Public Involvement Events: A public notice was published in English and Spanish in two (2) local newspapers, El Nuevo Día and Primera Hora, on April 18, 2022. This event was also promoted via the Facebook page of the DTPW on April 21 and 26.

Second Round of Public Involvement Events: The public notice for the second round of public involvement events was published in English and Spanish in two (2) local newspapers, El Nuevo Día and Primera Hora, on April 6 and 10, 2023. It was also published on the DTPW Facebook page in April 11 and 19, 2023, and flyers were posted in all the train stations on April 12, 2023.

For both rounds, a banner was created on the PRHTA home page announcing the open houses to make the announcement visible.

Open Houses

Two rounds of open houses were held to inform and receive input from the public on the 2050 MLRTP 2050.

The first round in the Aguadilla TMA took place on April 27, 2022 and served as an educational process where citizens received information about the 2050 MLRTP and provided input regarding their mobility needs. This round was held in Aguadilla City Hall as an hybrid format to avoid the spread of the COVID-19

The second round on took place on April 26, 2023 and had the purpose of provide an update on the progress of the MLRTP and to validate the vision, goals, and objectives for the 2050 MLRTP. This round was held in CESCO of Aguadilla as in-person format alongside a virtual room for online participation.

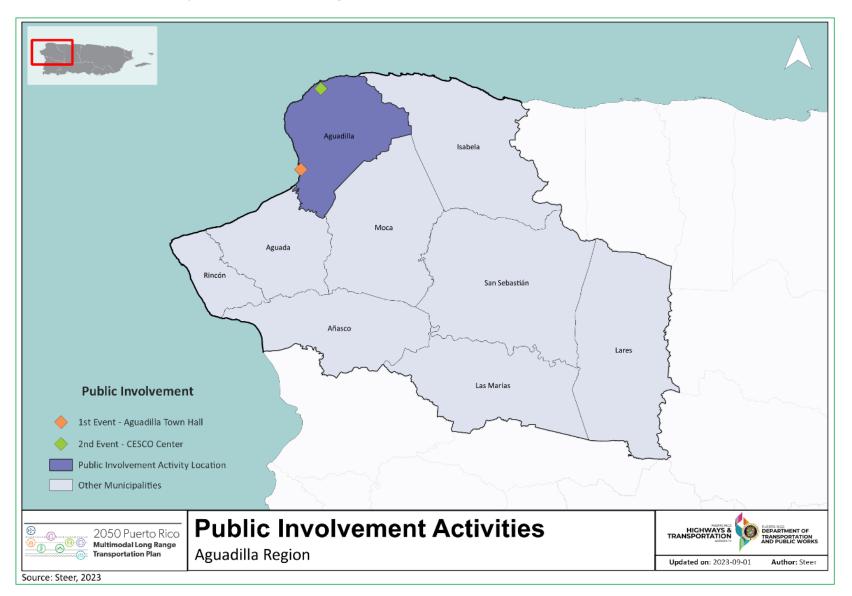
First and Second Round of Open Houses Locations, Participants, and Dates Summary in Aguadilla TMA

First Round	Date	Second Round	Date
Aguadilla: City Hall (Hybrid) 38 Virtual Participants ¹	 April 27, 2022 10:00 am – 2:00pm 	Aguadilla: CESCO 54 In-person Participants	 April 26, 2023 9:00 am – 2:00 pm

Source: Steer, 2023

^{1.} The number of virtual participants in these Hybrid Open House is a combination of the ones celebrated in Vega Baja, and Aguadilla.

First and Second Round of Open House Locations - Aguadilla TMA



Informative Boards – First Round of Open Houses









Source: Steer, 2022

Aguadilla TMA Open House



Informative Boards – Second Round of Open Houses



dificultades económicas.









Source: Steer, 2023

centros de la isla.

modos y conexiones entre los principales

Aguadilla TMA Open House





Source: Steer, 2023

Second Round, Virtual Room

The virtual room was an experience created specifically for this second round of Open House and contained the same information, board and exercises as the in-person Open House.

The participants had the opportunity to be part of the activities from any device (computer, tablet, or cellphone) and any location by accessing via a link provided in multiple locations

Virtual Room Experience



Source: Steer, 2023



Aguadilla Transportation Management Area Tomorrow's Needs

This chapter aims to outline the future transportation demands of Puerto Rico while considering the regional needs of each mode. It will help to have a greater understanding of what future strategies should be implemented to accomplish the state and regional goals. This chapter is divided into four (4) sections: Regional Needs by Mode, Strategic Approach by Mode, Policy Guidelines, and Future Scenarios.

Deficiencies by Mode

Performance Deficiencies

The performance deficiencies discovered during the System Performance Report (found in Appendix: A Shared Vision), reflected a lack of progress on several goals by plan.

The evaluated documentation with recorded progress includes:

- PR Strategic Highway Safety Plan (SHSP),
- PR Transportation Asset Management Plan (TAMP),
- Highway Safety Improvement Program (HSIP).



Transit System

From all the municipalities, only forty-one (41) have a transit system and only 37 report to have operational transit services as of 2021.

- This data implies reduced transit coverage.
- In term of citizen, the main transit concerns were
 - lack of routes and of coverage where transit is available
 - lack of transit information available for users,
 - safety (Covid-19) and security (crime or theft).
- Aguadilla TMA shows generally the same concerns

Roadway System

The roadway system is the main transportation system used in Puerto Rico.

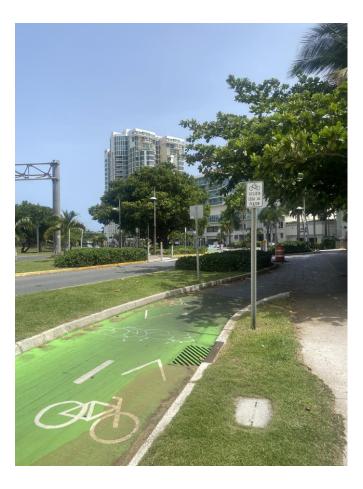
The main roadways that connect the Island are PR-1, PR-2, and PR-3. These are composed by other highways that connect the different municipalities.

The top problems stated (included Aguadilla TMA) that cited by survey respondents were:

- Poor condition of the roads (potholes, poor lane marking, etc.)
- Insufficient lighting at night.

Non-Motorized

- The non-motorized system has general deficiencies that may give rise to safety issues for pedestrians and cyclists.
- The non motorized modes in the Island have been increasing, especially in the San Juan TMA and Aguadilla TMA.
- The bicycle and pedestrian network in the San Juan TMA is concentrated in the north of the Island near San Juan, Cataño, Carolina, Loíza and Toa Baja.
- Top three (3) problems:
 - Poor sidewalk conditions,
 - · Lack of sidewalks and
 - Insufficient cycling infrastructure.



Strategic Approach by Mode

After evaluating sociodemographic and employment trends, transportation demands, and potential challenges, the strategies are required to meet Puerto Rico's transportation and planning needs.

- 1. Transit System;
- 2. Roadway System;
- 3. Non-Motorized; and
- 4. Resiliency Strategies.



Strategic Approach by Mode

Transit System

1. Improve,
Rehabilitate, and
Preserve the
Infrastructure of the
Transit Network.

2. Enhance the Transit
Network at the
Regional,
Metropolitan, and
Rural Level.

3. Increase the Efficiency, Effectiveness, and Reliability of the Transit System.

4. Improve Transit Accessibility and Equity.

5. Strengthen Mobility to Support the Environment and the Economy.

1. Improve, Rehabilitate and Preserve Existing Roadways

2. Comply with the data collection requirements and Monitoring Systems for the Agency

3. Monitoring Road Safety and Data Collection Thru the Strategic Highway Safety Plan (SHSP)

4. Continue to gather the information required for the Model Inventory of Roadway Elements (MIRE)

Non-Motorized

The Non-motorized modes strategies intend to construct a multi-modal transportation system that combines all modes of transportation to enhance mobility and access conditions, as well as to create a more livable urban environment and a more efficient transportation system. To do this, the measures outlined below must be implemented.

45⁴

Comply with the Puerto Rico Complete Streets Plan and Design Guideline



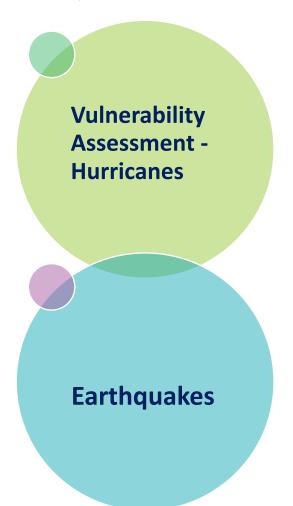
Comply with the Comprehensive Bicycle and Pedestrian Plan.



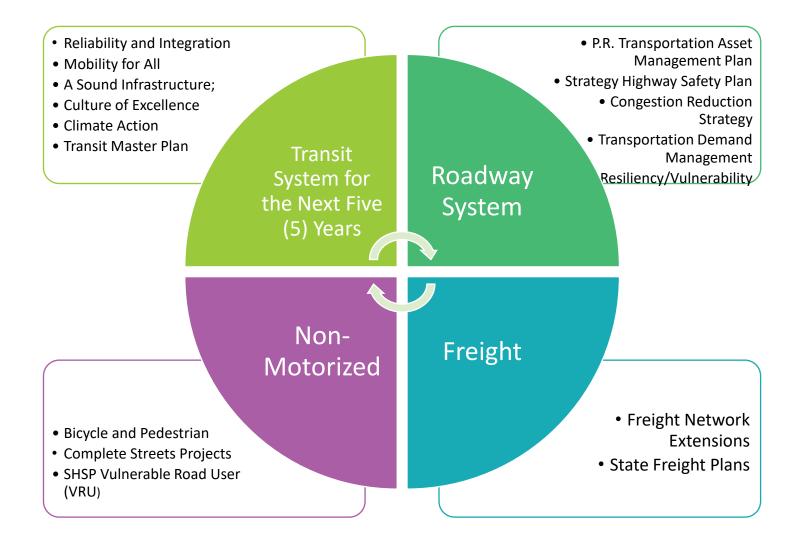
Comply with the Vulnerable Road User (VRU) Safety Assessment Recommendations

Resiliency Strategies

Because of its geographical location, Puerto Rico is especially vulnerable to catastrophic weather events such as earthquakes, tropical storms, and hurricanes moving close to or passing through the island every year, mainly between the months of July and November



Policy Guidelines and Evaluation for the Transportation Infrastructure

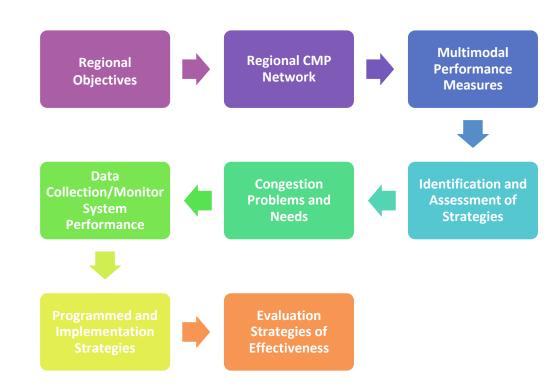


Policy Guidelines and Evaluation for the Transportation Infrastructure

Congestion Management Process

Congestion management is the application of strategies to improve transportation system performance and reliability by reducing the adverse impacts of congestion on the movement of people and goods. "A congestion management process (CMP) is a systematic and regionally accepted approach for managing congestion that provides accurate, up-to-date information on transportation system performance and assesses alternative strategies for congestion management that meet state and local needs" (Federal Highway Administration's (FHWA), 2011).

Some expected benefits from the CMP and derived strategies are the improvement of infrastructure capacity, environmental quality and livability and safety, to support sustainability, economic advancement, promote innovation and interagency collaboration, interdisciplinary integration and procure new financial opportunities.



Policy Guidelines and Evaluation for the Transportation Infrastructure

Transit Demand Management (TDM)

Transportation Demand Management (TDM) is the application of strategies and policies to encourage the use of sustainable modes within a transportation network.

A TDM Strategy is a plan for a region, city, neighbourhood, or site that seeks to deliver sustainable transportation objectives. It is articulated in a document that is regularly reviewed by the implementing organization, usually on an annual basis.

It can also assist in meeting other objectives such as increasing the accessibility of different transportation options, improving access to economic options, improving health and safety, attracting, and retaining staff.

The TDM Strategy will support the implementation of the CMP and the 2050 MLRTP by enabling residents, employees, and visitors to make sustainable transportation choices given the suite of available options.

TDM Strategy are:

- Congestion Management: Reduce demand for parking and congestion on major highways, by promoting alternative modes of transportation and off-peak travel culture, particularly in San Juan and Aguadilla Transportation Management Areas;
- Promotion of Travel Options: Identify innovative and cost-effective solutions that encourage mode shift from single-occupant vehicles to multi-modal options;
- Environmental Stewardship: Reduce VMT and GHG emissions in Puerto Rico by supporting sustainable modes of transportation; and
- Collaboration: Leverage and support other regional and local initiatives related to public health, active transportation, sustainability, climate change, and smart growth.

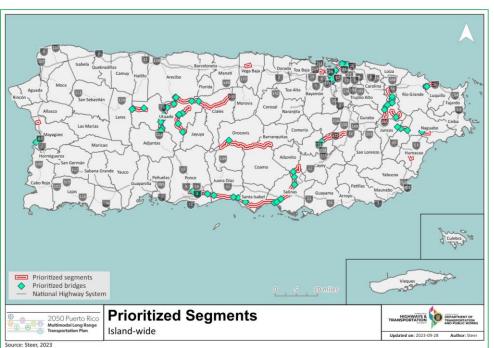
Mode/Program	Strategy	
	Advisory board at regional level-TDM Regulations	
	Regional collaboration and Leadership- TMA/Commuter program	
	Voluntary Employer Commute Program	
Policies and	Congestion Charges	
Programs	Multimodal Information	
	Policy on Hybrid/modified Schedule	
	New Hire Packages	
	Support Strategies: guaranteed ride home, multi modal wayfinding, personal trip planning	
CTT)	Expanded Transit Network	
	Transit Education and Awareness Integration and Collaboration	
Transit	Transit Subsidy	
~	Secured Public Bike Parking + Support facilities	
ೌ O	Provision of Funding and Grants for Cycle Tracks	
Active	Provision of Funding and Grants for Shared Micromobility	
Transportation	Bike Education	
	Carpool and Ride Matching Program	
Carpooling and	Priority Carpool Parking + Carpool Lanes-advisory role	
Parking	Parking Fees	

Source: Steer, 2023

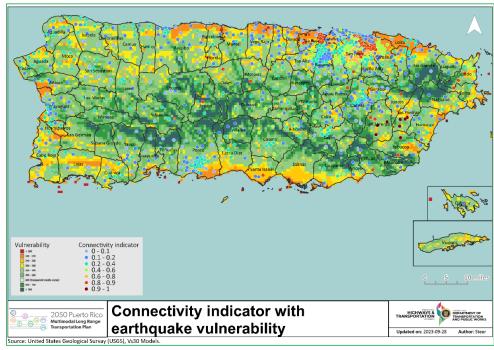
Policy Guidelines and Evaluation for the Transportation Infrastructure Future Scenarios

Roadway Network Vulnerability Assessment - Update incorporation of Earthquake Scenario

Resilience Component for The Long-Range Transportation Plan 2045:Hurricane Vulnerability



Resilience Component Update: Earthquake Vulnerability





Aguadilla

Transportation Management Area Cost Feasibility Plan Scenarios Finance Chapter

Finance

Background

The Puerto Rico Highways and Transportation Authority (PRHTA) continues the implementation of an aggressive plan to extend the life cycle of their highway assets and to expedite the reconstruction effort associated to multiple disasters.

Achieving State of Good Repair (SOGR) after many years of minimum to non-reconstruction work, and considering the very limited resources of the agency, requires detailed planning and conscious prioritization.

The selection of SOGR projects and prioritization follow the Federal Highway Authority (FHWA) regulations (i.e., SHSP, TAMP, NBIS), based on data-driven decisions that allow for higher benefit/cost ratios and consider net present values of the life cycle costs.

The critical nature of the local economic situation requires economic/financial analysis to help define the available budget and minimum spending obligations.

PRHTA also generates a 5-year Capital Improvement Program (CIP), which is the basis for the preparation of TIP for FHWA federal aid projects and State Capex funded projects.



Finance

Opex

Toll revenues

GNP

Capex

Capital Improvement Program / STIP Subject to approval by PROMESA

BIL Act allocation

- Fixed annual allocation (future level post FY27 uncertain)
- 80% funding local match possible from toll revenue credit
- Funds conditional on project advancement.

Transportation Development Credits

- Formerly toll revenue credits
- Applied to local match funding

PR Government transfer

 Assumed to cover shortfall, pending end of clawback on taxes

Supplementary sources

HTA Operations and Maintenance

• Expected to grow in line with

• Toll operations funded directly

from electronic fines*

P3 private sector finance

- Concession options
- Project viability assessment necessary
- May require gap funding

Discretionary: US DOT Grants

- Subject to competitive process
- Potential use for loan guarantee

^{*}It should be noted that the toll revenue, as well as the administration and maintenance expenditures, may be amended in the near future, based on the P3 transaction for the PRHTA toll roads that is now underway. Following the completion of the transition, all government funding will be assigned to a non-toll system.

Funding Streams 2017- 2050

Agency	Fund Stream	Total (2017-2050)	
FHWA	ER Funds	4	42,759,113
	BIL		
	Bridges	\$	225,000,000
	Puerto Rico Highway Program	\$	180,000,000
	NEVI	\$	10,102,450
	Toll Transportation Development Credits	\$	600,000,000
	State funds earmarked for Capex	\$	334,000,000
US DOT	MEGA projects	\$	5,000,000,000
	Nationally Significant Multimodal Freight and Highways Projects	\$	8,000,000,000
	Rural Surface Transportation	\$	2,000,000,000
FTA	ER funds	\$	802,293,719
	CARES	\$	206,829,249
	American Rescue Plan	\$	120,385,293
PRHTA	Local taxes dedicated	\$	5,291,000,000
		\$	2,007,000,000
	Toll revenues (for roads managed by the Authority)	\$	1,193,000,000
	Toll Highway Administration and Maintenance	\$	232,000,000
PRHTA	CIP		
	FHWA Funds	\$	7,563,691
	Commonwealth appropriations	\$	2,500,124
	Other Commonwealth State Funds	\$	173,139
	FTA funds	\$	940,047
	Emergency funds	\$	446,100
	Transit funds and Capex	\$	93,325,428
Total		\$	26,349,318,353

Source: Steer, 2023 based on fiscal information from National and State agencies.

Note: Information from 2017 until 2022 is presented to avoid mistakes in the calculation of annual funds

Comments: Projects Related

- FHWA and FTA
 - October 11



Questions?

2050_PRLRTP@dtop.pr.gov 787-721-8787 ext. 51653/51630/51651